

Week 0

- > Students receive access to online training and student materials.
- > Students are assigned to Six Sigma project teams.

Week 1-2

- > WEB: Complete OVERVIEW and DEFINE section Online Training topics & quizzes.
- > TEAM: Complete Project Charter form, top-level process map, SIPOC for discussion.

Week 3 Classroom

* Include Green Belts

Start	Day 1	Day 2	
9:00	DMAIC Define *	DMAIC Measure *	
	Workshop: Review project charters.	> Workshop: X-Bar Charts	
10:15	break	break	
10:30	DMAIC Define *	DMAIC Measure *	
	> Workshop: Review (continued).	> Individuals Data	
12:00	break	break	
1:00	DMAIC Measure *	DMAIC Measure *	
	> Tools & Objectives	> Workshop: Individuals Data	
2:15	break	break	
2:30	DMAIC Measure *	DMAIC Measure *	
	> X-Bar Charts	> Workshop: Project baseline data collection plans	

Week 4-5

- > WEB: Complete MEASURE section Online Training topics & quizzes.
- TEAM: Conclude DEFINE stage project objectives:
 - ♦ Completed Project Charter.
 - ♦ Approval of Sponsor.
 - ♦ Assemble Team; Conduct initial meeting.
- > TEAM: Initiate and develop MEASURE stage project objectives:
 - ♦ Process Definition.
 - ♦ Metric Definition.
- TEAM: Prepare 15-minute presentation including:
 - ◊ Project objectives, deliverables and schedule.
 - ♦ MEASURE stage project plan.



Week 6 Project Updates

- > TEAM: Project presentations (15 minutes each).
- ▶ WEB: Q&A of Training Topics and Project Plans.

Week 7-8

- > TEAM: Conclude MEASURE stage project objectives:
 - Measure Process Baseline.
 - ♦ Evaluate Measurement System.
- > TEAM: Prepare 15-minute presentation including:
 - ♦ MEASURE stage project findings.
 - Outstanding issues and action plan.

Week 9 Classroom

* Include Green Belts

Start	Day 1	Day 2
9:00	DMAIC Measure/Analyze *	DMAIC Analyze
	Project Reviews & Discussions	> Inference / ANOVA (Review)
10:15	break	break
10:30	DMAIC Measure/Analyze *	DMAIC Analyze
	Project Reviews & Discussions	> Regression (Review)
12:00	break	break
1:00	DMAIC Analyze *	DMAIC Analyze
	> Value Stream Analysis (Review)	> DOE (Review)
2:15	break	break
2:30	DMAIC Analyze *	DMAIC Analyze
	> VSA Workshop	> DOE Workshop

Week 10-11

- ➤ WEB: Complete ANALYZE section Online Training topics & quizzes.
- > TEAM: Initiate & develop ANALYZE stage project objectives:
 - ♦ Analyze Value Stream;
 - Propose designed experiment for data capture.
- > TEAM: Prepare 15-minute presentation including:
 - ♦ ANALYZE stage project findings (to date).
 - Outstanding issues and action plan.



Week 12 Project Updates

> TEAM: Project presentations (15 minutes each).

> WEB: Q&A of Training Topics and Project Plans.

Week 13-14

> TEAM: Prepare 15-minute presentation including:

♦ ANALYZE stage project findings (to date).

Outstanding issues and action plan.

Week 15 Project Updates

> TEAM: Project presentations (15 minutes each).

> WEB: Q&A of Training Topics and Project Plans.

Week 16-17

> TEAM: Conclude ANALYZE stage project objectives.

Week 18 Classroom

* Include Green Belts

Start	Day 1	Day 2
9:00	DMAIC Analyze/Improve	DMAIC Improve
	Project Reviews & Discussions	> Simulations
10:15	break	break
10:30	DMAIC Analyze/Improve	DMAIC Improve
	Project Reviews & Discussions	Simulations Workshop
12:00	break	break
1:00	DMAIC Improve *	DMAIC Improve
	> Tools & Objectives	> Workshop
2:15	break	break
2:30	DMAIC <i>Improve</i> *	DMAIC Improve
	> Workshop	> Workshop



Week 19-20

- > WEB: Complete IMPROVE section Online Training topics & quizzes.
- > TEAM: Initiate & develop IMPROVE stage project objectives, including:
 - ♦ Define New Process.
 - ♦ Analyze & Mitigate Failure Modes.
- TEAM: Prepare 15-minute presentation including:
 - ♦ IMPROVE stage project findings (to date).
 - Outstanding issues and action plan.

Week 21 Project Updates

- > TEAM: Project presentations (15 minutes each).
- > WEB: Q&A of Training Topics and Project Plans.

Week 22-23

- ➤ WEB: Complete CONTROL section Online Training topics & quizzes.
- > TEAM: Conclude IMPROVE stage project objectives.
- > TEAM: Develop CONTROL stage project plan.

Week 24 Project Updates

- > TEAM: Project presentations (15 minutes each):
 - IMPROVE stage project findings.
 - CONTROL stage project plan.
- WEB: Q&A of Training Topics and Project Plans.

Week 25-27

- WEB: Prepare for Certification Exam
- TEAM: Conclude project:
 - ♦ Implement Control Plan.
 - ♦ Document findings & lessons learned.
 - Circulate Project Assessment forms to team members and sponsors.
- > TEAM: Prepare Oversight Committee presentation.
 - ♦ 15-minute findings & deliverables; 15-30 minute Q&A.

Week 28 Project Updates

> WEB: Timed trial of material to be presented to Oversight Committee.

Post Week 28

- WEB: Take Certification Exam.
- > TEAM: Submit completed Project Assessment forms to Oversight Committee.
- > TEAM: Formal project presentations, attended by team members, project sponsors, Oversight Committee:
 - ♦ 15-minute project summary, findings & deliverables; 15-30 minute Q&A.
 - Suggested awards luncheon immediately following.



LSS Project Team Training Objectives

- ➤ **Green Belt Training**: An overview of the Lean Six Sigma techniques necessary for active participation in Lean Six Sigma project teams. In completing this course, students will be able to:
 - ♦ Recognize key attributes of a successful Six Sigma program.
 - ♦ Appreciate project selection criteria.
 - ♦ Realize the role of a Green Belt in the Six Sigma organization.
 - ♦ Understand fundamentals of the DMAIC problem solving methodology.
 - Use basic Six Sigma tools for Six Sigma project definition and process baseline.
 - Understand the need for advanced problem-solving & improvement methods used by teams.
 - Actively participate in a Six Sigma team.
- **Black Belt Training**: Detailed discussion and application of Lean Six Sigma techniques applied within the DMAIC project methodology. Course objectives include:
 - Participate in the development of a successful Six Sigma / Lean Six Sigma program.
 - Contribute to definition of project selection criteria; Develop project proposals to meet criteria.
 - Lead a Six Sigma project team, using the DMAIC methodology and team building skills.
 - ♦ Apply and interpret basic and advanced Six Sigma tools, as necessary, for project definition, process baseline analysis, process improvement, and process control.
 - Demonstrate sufficient expertise of the Body of Knowledge on the IQF certification exam.
 - ♦ Upon successful completion of the Certification Exam & Candidate Assessment Forms, a Black Belt Certification with Projects is issued to the student.
- > Yellow Belt Training: A brief introduction to the Lean Six Sigma program and its benefits. In completing this course, students will be able to:
 - Recognize the Six Sigma deployment strategy.
 - Participate in a successful Six Sigma program.
 - ♦ Understand the role of Six Sigma Champions, Project Sponsors, Green Belts and Black Belts in the Six Sigma organization.